PARK AEROSPACE CORP.

Company Presentation
January 13, 2026

******Founded March 31, 1954******

Forward Looking Disclaimer

This presentation contains forward-looking statements made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements give current expectations or forecasts of future events or our future financial or operating performance, and include Park's expectations regarding revenues, Adjusted EBITDA, EBIT, and growth opportunities and projected pro forma financial information for Park's business. The forward-looking statements contained in this presentation are based on management's good-faith belief and reasonable judgment based on current information, and these statements are qualified by important risks and uncertainties, many of which are beyond our control, that could cause our actual results to differ materially from those forecasted or indicated by such forward-looking statements.

Factors that could cause actual events or results to differ materially from Park's expectations or forecasts are set forth under the caption "Factors That May Affect Future Results" in Item 1 and in Item 1A "Risk Factors" of the Company's Annual Report on Form 10-K for the fiscal year ended March 2, 2025, and in subsequent reports filed with or furnished to the Securities and Exchange Commission. Additional risk factors include (a) political and economic instability and disruptions, restrictions on the transfer of funds, trade conflicts and the imposition of duties, tariffs and similar governmental charges, as well as import and export controls, (b) catastrophic events outside Park's control, including severe weather conditions such as tornadoes, hurricanes, floods, earthquakes, storms, epidemics, pandemics, acts of war and terrorism and (c) continued operation of production facilities to meet customer contract requirements and other needs, including by satisfactorily completing new construction projects. Except as may be required by any applicable laws, the Company assumes no obligation to update such forward-looking statements, which are made as of the date hereof or an earlier date specified herein, whether as a result of new information, future developments, or otherwise.

Runaway Supermassive Black Hole...10 Million Times the Mass of the Sun Being Booted from its Galaxy at 1,000 km per second

Thank you, James Webb Space Telescope (The JWST was produced with 18 Park Sigma Struts™)

Our Business

- **Park Aerospace Corp.** develops and manufactures Solution and Hot-Melt Advanced Composite Materials used to produce composite structures for global aerospace markets:
  - ✓ Wide array of prepreg materials specifically designed for hand lay-up or automated fiber placement (AFP) manufacturing applications
  - ✓ Film Adhesive materials (**Aeroadhere®**)
  - ✓ Lightning Strike Protection materials (**Electroglide®**)

- Park Aerospace's Advanced Composite Materials are used to produce primary and secondary structures for:
  - ✓ Jet Engines
  - ✓ Transport Aircraft
  - ✓ Military Aircraft
  - ✓ Missile and Hypersonic Systems
  - ✓ Unmanned Military Aircraft ("Drones")
  - ✓ Business Jets & General Aviation Aircraft
  - ✓ Rotary Wing Aircraft
  - ✓ Other Specialized Aerospace Applications

Our Business (Continued)

- Park Aerospace also offers:
  - ✓ Specialty Ablative materials for Rocket Motors and Nozzles
  - ✓ Specially designed materials for Radome Applications (including **RadarWave®** materials)

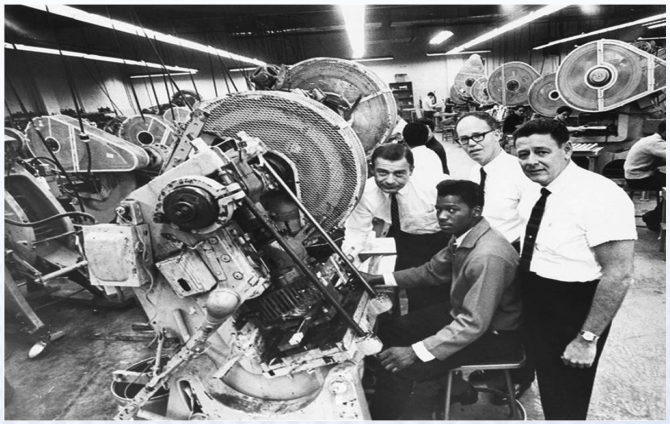
- As a complement to our Advanced Composite Materials offering, Park Aerospace designs and fabricates Composite Parts, Structures and Assemblies and Low-Volume Tooling for the Aerospace Industry

  - ✓ Parts include Park Aerospace's proprietary **SigmaStrut™** and **AlphaStrut™** product lines

Park Facilities after First Expansion

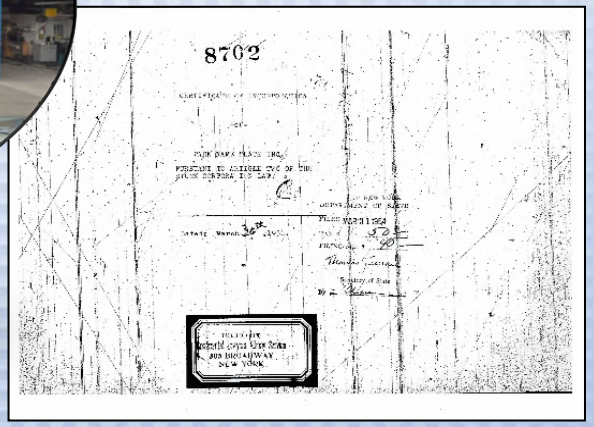
Our History

- Park founded on March 31, 1954 by Jerry Shore and Tony Chiesa under the name Park Nameplate, Inc. with $40 Thousand Investment
- Original business was nameplate and decorative trim
- Company started in a 2,500 square feet “factory” (garage?) in Woodside, Queens with 5 employees
- 1954 Results:
  - ✓ Sales: $124,206.59
  - ✓ Pretax Profit: $887.38
  - ✓ Taxes Paid: $226.21
- First Invoice: $300 to GE Schenectady (hand written)



Park’s Founders

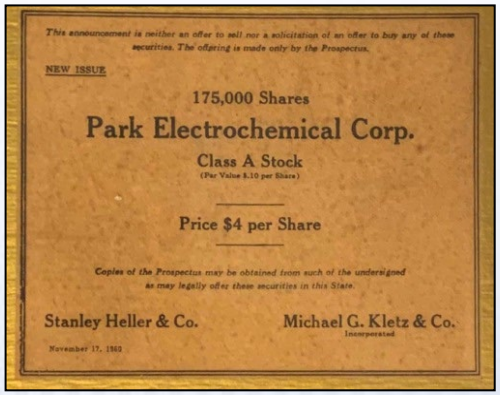
Park’s First Location



Park’s Original Certificate of Incorporation

Our History (Continued)

November 17, 1960 — Park changes name to Park Electrochemical Corp. and goes Public


This announcement is neither an offer to sell nor a solicitation of an offer to buy any of these securities. The offering is made only by the Prospectus.

NEW ISSUE

175,000 Shares

Park Electrochemical Corp.

Class A Stock

(Par Value $.10 per Share)

Price $4 per Share

Copies of the Prospectus may be obtained from such of the undersigned as may legally offer these securities in this State.

Stanley Heller & Co. — Michael G. Kletz & Co. Incorporated

November 17, 1960

1961 — Park acquires New England Laminates Company ("Nelco") in Stamford, CT for ~$200 Thousand

1962 — Park develops Multilayer Printed Circuit Boards for Lockheed Sunnyvale for ICMBs

1969 — Park goes to the moon with Apollo 11

1984 — Park lists on NYSE


New York Stock Exchange, Inc.

Certification of Listing

Be it known that

Park Electrochemical Corp.

Lake Success, New York

having satisfied in full the listing requirements of the New York Stock Exchange, Inc., is this 25th day of April, 1984, authorized for listing and the common stock thereof is hereby admitted to trading on the Exchange.

In Witness Whereof I have hereunto set my hand and caused the seal of the New York Stock Exchange, Inc. to be affixed.

Chairman of the Board

Attest:

Secretary

1984 — Park sells nameplate and decorative trim business

1985 — Park is a leading global Electronics Printed Circuit Material business

Our History (Continued)

1985	Park commences regular Quarterly Cash Dividend
Jan 2007	Park commits to Aerospace as second major area of business focus
Jan 17, 2008	Ground-breaking of Park's New 54,000 square feet Aerospace Composite Materials Facility in an empty field in Newton, KS

August 2009	Park announces 42,000 square feet expansion of Newton, KS facility
February 29, 2014	Park makes first production shipment to MRAS* for engine nacelles, thrust reversers and engine internal fixed structures for Legendary Boeing 747 Aircraft

*Middle River Aerostructure Systems, a subsidiary of ST Engineering Aerospace

Our History (Continued)

December 2018	Park announces Major 90,000 square feet Expansion of Newton, KS Facility
December 2018	Park sells its Electronics Business to AGC Inc. of Tokyo, Japan
December 2018	Park's transformation from an Electronics Company into an Aerospace Company is complete
July 17, 2019	Park changes name from Park Electrochemical Corp. to Park Aerospace Corp.
August 26, 2019	Park rings closing bell at New York Stock Exchange
March 31, 2024	Park Celebrates 70 Years in Business

Major Expansion of Newton, KS Facilities

- December 2018…Park announces Major 90,000 square feet Expansion of Newton, KS Manufacturing and Development Facilities
  - ✓ Redundant Plant for GE Aerospace, MRAS and their Aircraft OEM Customers
  - ✓ Plant is also needed for Manufacturing Capacity
  - ✓ Expansion doubled size of Newton, KS facilities
  - ✓ **Expansion is complete and in production**
  - ✓ Total cost: approximately $20 Million

FY2026 Q3 Top Five Customers (in Alphabetical Order)

AAE Aerospace

Kratos Defense and Security Solutions

Middle River Aerostructure Systems (MRAS) and its subcontractors

Sikorsky Aircraft

The Nordam Group

Sikorsky CH-53K King Stallion

PAC-3 Patriot Missile System

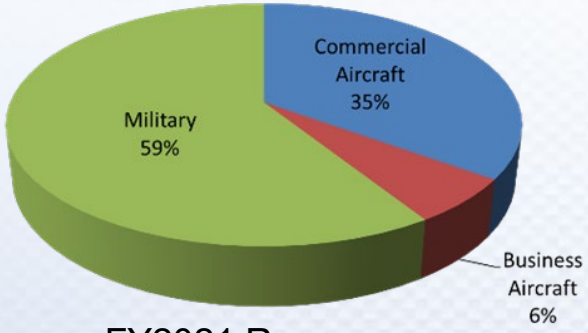
Boeing 737 MAX Aircraft

Airbus A320neo with Leap-1A Engine

Kratos XQ-58A Valkyrie Unmanned Combat Aircraft

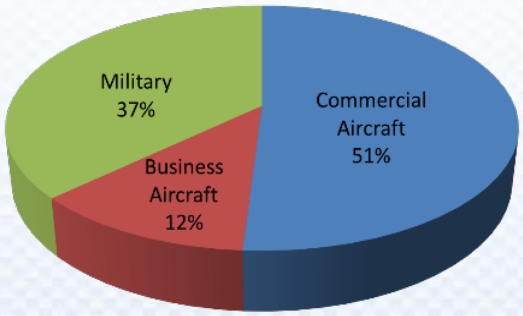
Park's Estimated Revenues by Aerospace Market Segment

FY2021



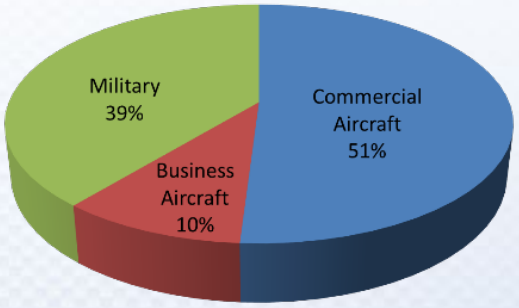
FY2021 Revenues:
$46.3 Million

FY2022



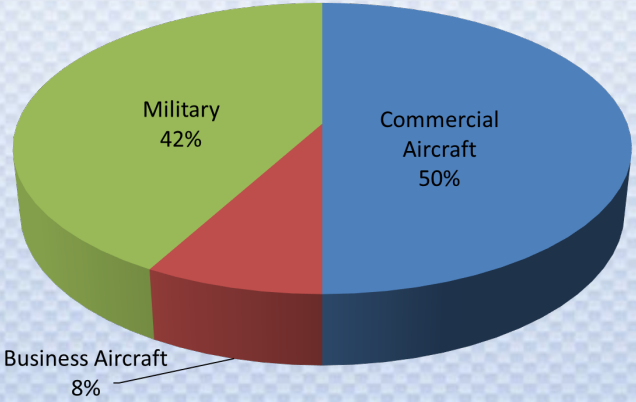
FY2022 Revenues:
$53.6 Million

FY2023



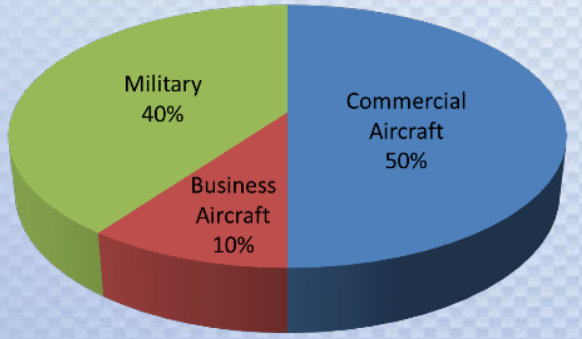
FY2023 Revenues:
$54.1 Million

FY2026 First 9 Months



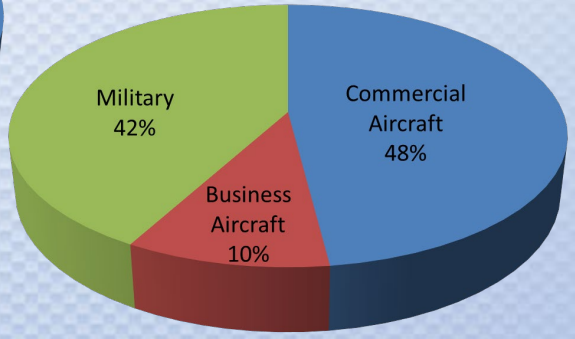
FY2026 First 9 Months Revenues:
$49.1 Million

FY2024



FY2024 Revenues:
$56.0 Million

FY2025

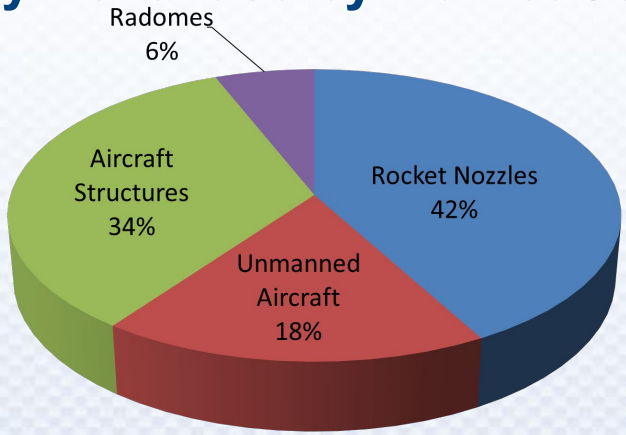


FY2025 Revenues:
$62.0 Million

Park Loves "Niche" Military Aerospace Programs

Park's Estimated FY2026 First 9 Months Military Revenues by Market Segment

ASTER 30
Missile Defense System



Estimated FY2026 First 9 Months
Military Revenues: $20.6 Million

Northrop Grumman
LGM-35A "Sentinel" ICBM

SkyKnight C-RAM
Missile Defense System

Raytheon Standard Missile 6 (SM-6)

Avio Vega Launch Vehicle

GE Aerospace Jet Engine Programs

- Firm Pricing LTA (Requirements Contract) from 2019 through 2029 with Middle River Aerostructure Systems (MRAS), a subsidiary of ST Engineering Aerospace (STE)

- Redundant Factory…in production

- Sole Source for Composite Materials for Engine Nacelles and Thrust Reversers for Multiple MRAS Programs, including:
  - ✓ A319neo with LEAP-1A Engines[1, 2]
  - ✓ A320neo with LEAP-1A Engines[1, 2]
  - ✓ A321neo with LEAP-1A Engines[1, 2]
  - ✓ A321LR with LEAP-1A Engines[1, 2]
  - ✓ A321XLR with LEAP-1A Engines[1, 2]
  - ✓ B747-8 with GEnx 2B Engines (including Inner Fixed Structures)
  - ✓ Comac C919 with LEAP-1C Engines[1]

Legendary Boeing 747-8 Engine Nacelles

- ✓ Comac C909 (formerly ARJ21) with CF34-10A Engines
- ✓ Bombardier Global 7500/8000 with Passport 20 Engines

[1]Also Sole Source for Lightning Strike Protection Materials
[2]Certain components produced with Park "AFP" Composite Materials

GE Aerospace Jet Engine Programs (Continued)

- Park Composite Materials are also Sole Source on primary structure component for Passport 20 Engines for Bombardier Global 7500/8000 (included in GE Aerospace LTA)

- Fan Case Containment Wrap for GE9X Engines for Boeing 777X Aircraft
  - ✓ Produced with Park's "AFP" and other Park Composite Materials
  - ✓ Planned to be included in MRAS Life of Program Agreement

- MRAS/Park LTA was amended to include Three Proprietary Park Film Adhesive Formulation Product Forms for composite bond and metal bond applications
  - ✓ MRAS Qualification of Park Film Adhesive Product Forms in progress

- Life of Program Agreement requested by MRAS and STE
  - ✓ Agreement is under negotiation...still!

Update on GE Aerospace Jet Engine Programs

- **A320neo Aircraft Family (includes A319neo, A320neo, A321neo, A321LR and A321XLR Aircraft Variants)**
  - ✓ As of November 2025, Airbus had already delivered 4,275 A320neo Family Aircraft
  - ✓ **Airbus has a huge backlog of A320neo Aircraft Family firm orders of 7,900 Airplanes** as of September 30, 2025 (Source: Third Quarter 2025 edition of Aero Engine News)
  - ✓ Airbus A320neo Family Aircraft deliveries:
    - 2018: 386 or an average of 32 per month
    - 2019: 561 or an average of 47 per month
    - 2020: 431 or an average of 36 per month
    - 2021: 459 or an average of 38 per month
    - 2022: 516 or an average of 43 per month
    - 2023: 571 or an average of 48 per month
    - 2024: 602 or an average of 50 per month
    - 2025: 607 or an average of 51 per month

Update on GE Aerospace Jet Engine Programs (Continued)

- ✓ **Airbus is targeting a delivery rate of 75 A320neo Family Aircraft per month by 2027**
- ✓ **On October 7, 2025, the A320 Aircraft Family became the world's most delivered commercial jet…ever**
- ✓ And the A320neo Aircraft Family continues to rack up new orders
- ✓ The "game changing" A321XLR (the newest member of the A320neo Aircraft Family) continues its very strong entry into the market
  - American Airlines launched its A321XLR service on December 18, 2025
  - American Airlines plans to launch Transatlantic A321XLR service in March 2026
  - Airbus already has over 500 A321XLR orders
- ✓ **Approved Engines for the A320neo Aircraft Family**
  - The A320neo Aircraft Family offers two approved engine options, namely the **CFM LEAP-1A engine** and the **Pratt PW1100G (GTF) engine**

Update on GE Aerospace Jet Engine Programs (Continued)

- **Park supplies into the A320neo Family Aircraft using the CFM LEAP-1A engine**…Park has no content on the A320neo Family Aircraft using the Pratt PW1100G engine
- **According to the Third Quarter 2025 edition of Aero Engine News, the CFM LEAP-1A's market share of firm engine orders for the A320neo Family of Aircraft was 64.5% as of September 30, 2025**
- **At the delivery rate of 75 A320neo Family Aircraft per month, the 64.5% LEAP-1A market share translates into 1,161 LEAP-1A engines per year**

- ✓ The Pratt PW1100G (GTF) engine reportedly continues to struggle with serious reliability issues
- ✓ Reliability has been a positive selling point for the CFM LEAP-1A engine
- ✓ CFM has significantly ramped up production and deliveries of LEAP engines, including the LEAP-1A engine

Airbus A321XLR with LEAP-1A Engines

Update on GE Aerospace Jet Engine Programs (Continued)

- ✓ **As of September 30, 2025, there were 7,900 firm LEAP-1A engine orders** (Source: Third Quarter 2025 edition of Aero Engine News)
- ✓ **The A320neo Aircraft Family Program could end up being Park's largest program…ever**

➢ **Comac C919 with CFM LEAP-1C Engines**

- ✓ Comac is expected to fall short of its 2025 delivery target of 25 C919 Aircraft
- ✓ Target shortfall caused by supply chain, international trade and production issues
- ✓ Comac recently entered into agreement with China Eastern Airlines to develop a stretched version of the C919 named the C919-800 to compete against the Airbus A321neo Aircraft

Comac C919 with CFM LEAP-1C Engine

Update on GE Aerospace Jet Engine Programs (Continued)

- ✓ Comac is increasing manufacturing capacity to achieve production rates of 150 C919 Aircraft per year by 2027 and 200 C919 Aircraft by 2029
- ✓ Comac reportedly has over 1,200 orders for the C919 Aircraft

Comac C909 with GE CF34-10A Engines

- ➢ **Comac C909 (formerly the ARJ21) with GE CF34-10A Engines**
  - ✓ According to China's state-run Global Times:
    - 175 C909 Aircraft have been delivered
    - The C909 operating routes have expanded to 12 Asian Countries
    - C909 aircraft have now carried over 30 million passengers
  - ✓ There reportedly were approximately 385 open C909 orders as of April 2025

Update on GE Aerospace Jet Engine Programs (Continued)

- **Bombardier Global 8000 variant of Global 7500 Business Jet enters into service**
  - ✓ **Also uses GE Passport 20 Engines**
  - ✓ Certified by the FAA and first delivery in December 2025
  - ✓ The fastest civilian aircraft since the Concorde with a top speed of Mach 0.95
  - ✓ 8,000 nautical mile range

- **Boeing 777X Aircraft with GE9X Engines**
  - ✓ B777X test flight program has amassed over 1,500 flights and nearly 4,200 flight hours
  - ✓ Boeing reportedly has 600 open orders for its B777X Aircraft
  - ✓ The B777X certification test program has moved into Phase 3 of FAA Type Inspection Authorization (TIA)

Update on GE Aerospace Jet Engine Programs (Continued)

- ✓ Boeing now anticipates FAA certification, entry into service (EIS) and first delivery of the B777X in 2027
- ✓ The Boeing CEO has indicated that the B777X aircraft and the **GE9X Engines** are performing quite well and mentioned increased FAA scrutiny as a key factor in the certification delay

Boeing 777X undergoing Cold Weather Testing in Fairbanks, Alaska

GE Aerospace Jet Engine Programs Sales History and Forecast Estimates

- GE Aerospace Programs Sales history:
  - ✓ **FY2020: $28.9 Million**
  - ✓ **FY2021: $13.2 Million**
  - ✓ **FY2022: $26.5 Million**
  - ✓ **FY2023: $22.3 Million**
  - ✓ **FY2024: $21.1 Million**
  - ✓ **FY2025: $24.7 Million**
  - ✓ **FY2026 Q1: $6.2 Million**
  - ✓ **FY2026 Q2: $7.5 Million**
  - ✓ **FY2026 Q3: $7.5 Million**

Boeing 747-8

- GE Aerospace Programs Sales Forecast Estimates*:
  - ✓ FY2026 Q4: $7.75 Million to $8.25 Million
  - ✓ FY2026 Total: $29.0 Million to $29.5 Million

*Subject to risks described in Slide 2

Park's Financial Performance History and Forecast Estimates

- Sales and Adjusted EBITDA history:

	Sales	Adjusted EBITDA
FY2023	$54.1 Million	$11.5 Million
FY2024	$56.0 Million	$11.0 Million*
FY2025	$62.0 Million**	$11.6 Million*
FY2026 Q1	$15.4 Million	$3.0 Million
FY2026 Q2	$16.4 Million	$3.4 Million
FY2026 Q3	$17.3 Million	$4.2 Million

- FY2026 Q4 and FY2026 Financial Forecast Estimates****:

	Sales	Adjusted EBITDA
FY2026 Q4**	$23.5 Million to $24.5 Million	$4.75 Million to $5.25 Million
FY2026 Total***	$72.5 Million to $73.5 Million	$15.3 Million to $15.8 Million

*Before Special Items
**Forecasted to include approximately $7.2 Million of C2®B fabric sales
***Forecasted to include approximately $9.8 Million of C2®B fabric sales
****Subject to risks described in Slide 2

Historical Fiscal Year Results and Forecast Estimate for FY2026 (In Thousands)*

	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024***	FY2025	FY2026 Forecast Estimate
Sales	$31,837	$40,230	$51,116	$60,014	$46,276	$53,578	$54,055	$56,004	$62,026	$72,500 to $73,500
Gross Profit	$8,299	$11,288	$16,184	$18,673	$13,191	$17,917	$16,473	$16,534	$17,642	
Gross Margin	26.7%	28.1%	31.7%	31.1%	28.5%	33.4%	30.5%	29.5%	28.4%	
Adjusted EBITDA	$1,055	$4,704**	$10,248**	$13,012**	$8,419**	$13,089**	$11,459	$10,989**	$11,649**	$15,300 to $15,800
Adjusted EBITDA Margin	3.3%	11.7%**	20.0%**	21.7%**	18.2%**	24.4%**	21.2%	19.6%**	18.8%**	

- Important themes and considerations:
  - ✓ Supply Chain limitations affecting Aerospace Industry
  - ✓ Ramping up of costs for the “Juggernaut”
  - ✓ FY2025 Sales included $7.5 Million of C2®B fabric sales
  - ✓ FY2026 Sales forecasted to include approximately $9.8 Million of C2®B fabric sales

*From Continuing Operations
**Before Special Items
***53-Week Fiscal Year

Park's Share Buy-back Authorization and Activity…an Update

- As announced on May 23, 2022, Park's Board of Directors authorized Park's purchase of up to 1,500,000 shares of the Company's Common Stock on the open market and in privately negotiated transactions
  - ✓ Under this authorization, Park has purchased a total of 718,234 shares of its Common Stock at an average price of **$12.94 per share** at a total cost of $9,296,401

- Recent Buy-back activity under the authorization:
  - ✓ During our FY2026 Q1, Park purchased 166,955 shares of its Common Stock at an average price of $12.97 per share at a total cost of $2,165,453
  - ✓ We did not purchase any shares in our FY2026 Q2 or FY2026 Q3
  - ✓ We have not purchased any shares in our FY2026 Q4 to date

Park's Balance Sheet, Cash and Very Incredible Cash Dividend History

- Park has **zero** long term debt!
- Park reported $63.6 Million in Cash and Marketable Securities as of the end of our FY2026 Q3
- Park has paid **41 consecutive years** of uninterrupted regular quarterly cash dividends without ever skipping a dividend or reducing the amount of the dividend
- **Park has paid $608.6 Million, or $29.725 per share, in cash dividends since the beginning of FY2005!**

Park's Founders

Financial Outlook for GE Aerospace Jet Engine Programs…the "Juggernaut"

- **What is the "timing" for the Juggernaut?**
  - ✓ **We are not sure, but the Juggernaut is coming at us NOW, it can't be stopped and we better be ready!**

Airbus A321neo with LEAP-1A Engine

GE Aerospace Jet Engine Programs Revenue Outlook…the "Juggernaut"

Program	Engine Units per Year Assumptions[1]	Revenue per Engine Unit Estimates[2]	Annual Revenues per Program Estimates
A320neo[3]	1080[4]	$29,500	$31,860K
PP20[5]	90	$66,500	$5,985K
C919[6]	300	$27,500	$8,250K
C909[7]	72	$35,500	$2,555K
GE9X[8]	_____	_____	$10,400K
Misc. GE Programs[9]	NA	NA	$2,750K

- **Total GE Aviation Programs Revenues per Outlook Year (the Juggernaut): $61,800K**
- Revenue per Engine Unit Estimates are updated
- Why the Engine Units per year Assumptions may be conservative

GE Aerospace Jet Engine Programs Revenue Outlook…the "Juggernaut" (Continued)

[1] Except for the engine units per year assumption for the A320neo Aircraft Family, which is addressed in footnote 4 below, the engine units per year assumption estimates are based upon historical data, customer inputs and references to related program information.

[2] Estimates based upon information provided by the Customers and based upon Park's selling pricing effective January 1, 2025.

[3] A320neo Aircraft Family with LEAP-1A engines. Assumes Park's film adhesive material is qualified and in use on the program. Park's lightning strike protection (LSP) material is already in use on the program.

[4] Assumes delivery rate of 75 A320neo Family Aircraft per month and a 60.0% CFM LEAP-1A engine market share on the program; **we are using a 60.0% LEAP-1A market share assumption even though the LEAP-1A market share of firm engine orders is higher.**

[5] Passport 20 Engine used on the Bombardier Global 7500/8000 business jet. Assumes Park's LSP material is qualified and in use on the program and Park's film adhesive material is not in use on the program.

[6] Assumes Park's film adhesive material is not in use on the program. Park's LSP material is already in use on the program.

[7] Formerly the Comac ARJ21; assumes Park's LSP material is qualified and in use on the program and Park's film adhesive material is not in use on the program.

[8] Engine used on the Boeing 777X aircraft; the engine units per year assumption and the revenue per engine unit estimate are being withheld to protect the confidentiality of the program.

[9] Multiple Park composite materials products supplied into the GE90, GEnx and GE9X engine programs under Park's LTA with GE Aerospace.

War (and Peace?)
Park's *New* Juggernaut

- **Unprecedented Demand for Missile Systems**
  - ✓ Missile Systems stockpiles have been seriously depleted by the wars in Europe and the Mid-East
    - There is an urgent need to replenish the depleted Missile Systems stockpiles
  - ✓ According to WSJ reporting:
    - The Pentagon is pushing Defense OEMs to Double, **or even *Quadruple***, Missile System production "on a breakneck schedule"
    - The list of Pentagon targeted Missile Systems includes the PAC-3 Patriot Missile Defense System, the Long Range Anti-Ship Missile System (the LRASM) and the Standard Missile 6 System (the SM-6), with the PAC-3 Patriot System being a particular priority
      - Park actively participates in all those missile systems

- **Review of and Update on the PAC-3 Patriot Missile Defense System**
  - ✓ The largest deployment of PAC-3 Patriot Missile Defense Systems in history occurred in response to Iran's ballistic missile strikes on Al Udeid Air Base in Qatar

War (and Peace?)
Park's *New* Juggernaut (Continued)

- Patriot Missile Systems were moved to Qatar from South Korea and Japan in anticipation of Iran's ballistic missile strike in response to the US strategic bombing of Iran's nuclear weapon sites
- But the DoW wants to very significantly increase Patriot Missile stockpiles in Asia to protect bases and allies in the Pacific region

✓ Israel's and Ukraine's supplies of Patriot Missile Systems have been seriously depleted as a result of recent wars

✓ Recent news from US Defense OEMs, including RTX, Boeing, Lockheed and L3, indicating significant ramp up of Patriot Missile System production

✓ It is apparent that the US plans to do much more than just replenish the depleted stockpile of Patriot Missile Systems

✓ On September 3, 2025, Lockheed's Missile and Fire Control Division received its biggest contract in history, a $9.8 billion award from the US Army for 1,970 PAC-3 Patriot Missiles

War (and Peace?)
Park's *New* Juggernaut (Continued)

- ✓ On January 6, 2026, Lockheed Martin announced it reached a SEVEN YEAR agreement with the US Department of War to increase its Patriot PAC-3 Missile Segment Enhancement (MSE) Interceptor production capacity from 600 per year to 2,000 per year
  - Over the last two years, Lockheed increased its production of PAC-3 Interceptors by over 60%
  - The new SEVEN YEAR agreement framework is designed to *encourage* Lockheed and its suppliers to make the capital investments necessary to boost production capacity to levels needed to support the dramatically increased PAC-3 missile program requirements
    - Does Park need encouragement?
  - Lockheed reportedly supplies PAC-3 missile systems to the US and 16 other countries
- ✓ Breaking News...US DoW investing $1 Billion in L3Harris solid rocket business to boost critical solid rocket production for Patriot and other Missile Systems
  - ✓ A new separate publicly traded company will be created in connection with this investment

War (and Peace?)
Park's *New* Juggernaut (Continued)

- **Park supports the PAC-3 Patriot Missile System with specialty ablative materials produced with ArianeGroup's proprietary C2®B fabric**
  - ✓ Park is sole source qualified for specialty ablative materials on the PAC-3 Missile System program
  - ✓ Park was recently asked to increase our expected output of specialty ablative materials for the program by **significant orders of magnitude**
    - Park will fully support this request with the additional manufacturing capacity provided by Park's major facilities expansion discussed below

- Agreements with ArianeGroup relating to ArianeGroup's proprietary C2®B fabric used by Park to produce ablative composite materials for the PAC-3 Patriot Missile System and other missile systems
  - ✓ Park entered into a "Business Partner Agreement" with ArianeGroup in January 2022 under which Ariane appointed Park as its exclusive North American distributor of Ariane's C2®B fabric

War (and Peace?)
Park's *New* Juggernaut (Continued)

- ✓ On March 27, 2025, Park entered into the "New Agreement" with ArianeGroup under which Park agreed to advance €4,587,000 to Ariane against future purchases by Park of C2®B fabric
  - This advance is to be used by Ariane to increase its C2®B fabric manufacturing capacity in Europe
  - Park paid the first installment of €1,376,000 of this advance in our FY2026 Q1
- ✓ ArianeGroup and Park are "partnering" on a study to investigate economic and other considerations relating to the potential establishment of a major C2®B fabric manufacturing facility in the US
  - Park committed to contribute €350,000 to the study...we expect that amount to be expensed as a special item in our FY2026 Q4
- ✓ **Park is engaged in ongoing discussions with ArianeGroup relating to potentially significantly increasing C2®B fabric manufacturing capacity in the US to support critical DoW missile programs, including the Patriot Missile System program**

War (and Peace?)
Park's *New* Juggernaut (Continued)

- We have referenced the Patriot Missile System program above because it is a very high profile and well known program, but there are numerous other critical missile programs currently in production or in development which Park is actively supporting
  - ✓ Unfortunately, many of these programs are too confidential or sensitive for us to identify at this time
  - ✓ But please understand that certain of the programs represent very significant revenue opportunities for Park over long periods of time

- And how about the US Defense Industry's "New World Order" (NWO)?
  - ✓ President Trump wants to increase the US defense budget to $1.5 Trillion in order to build our "dream military"
  - ✓ But, according to President Trump, the Defense Industry needs to get its act together!
  - ✓ What does Park think about the NWO?
    - We think it is great!

Park's Major New Composite Materials Manufacturing Plant

- **Park is planning to build a major new Composite Materials Manufacturing Plant**

- The new plant is being designed to be a fully functioning and integrated composite materials manufacturing plant, and will include the following new manufacturing lines:
  - ✓ Solution Treating
  - ✓ Hot Melt Film
  - ✓ Hot Melt Tape
  - ✓ Confidential manufacturing lines and support equipment

- The new plant will also include full production lab facilities, office space, storage and freezer space and ancillary equipment necessary to support all plant manufacturing activities and operations
  - ✓ The new plant is being designed to produce and support Park's complete composite materials product line, including film adhesives and lightning strike protection materials

Park's Major New Composite Materials Manufacturing Plant (Continued)

- ✓ The plant is not being designed to produce composite parts, structures and assemblies at this time

- Planned plant size: approximately 120 thousand square feet

- When complete and operational, the new plant will approximately double Park's current composite materials manufacturing capacity

- When will the new plant be complete? When will it be operational?

- Estimated capital budget for the new plant: Approximately $50 Million
  - ✓ What is the timing of capital spend on the new plant?
  - ✓ How will Park fund the capital spend for the new plant?
  - ✓ Is the new plant project dependent on the public offering discussed below?

Park's Major New Composite Materials Manufacturing Plant (Continued)

- Where will Park's new manufacturing plant be located?
  - ✓ We have a finalist site location in the US Midwest, but approvals from the local community and economic development group are still forthcoming

- **Why are we building this new manufacturing plant?**
  - ✓ **Our Juggernauts (plural) require it!**
  - ✓ **Our long-term business and sales outlooks require it!**
    - Significant additional composite materials manufacturing capacity is required to support our Juggernauts and long-term business and sales outlooks
  - ✓ **And we are doing this to ensure we continue to have the manufacturing capacity needed for Park to be "Park"**
    - We are doing this to ensure Park is able to continue to be the Company of "Yes"…the Can-do Company…the "Yes We Can" Company…

Park's Major New Composite Materials Manufacturing Plant (Continued)

- Park's calling cards:
  - Flexibility
  - Responsiveness
  - Urgency

✓ We are doing this to ensure Park is able to continue to do the things which got us here
- It would be a very unfortunate mistake to abandon the things which got us here

➢ **When our new manufacturing plant is complete and fully operational, what will Park's *total* composite materials manufacturing capacity be?**

✓ Park being "Park" manufacturing capacity?

✓ Park being "Park" manufacturing capacity, but "pushing it" to some extent?

✓ Maximum sustainable manufacturing capacity?

Park's Major New Composite Materials Manufacturing Plant (Continued)

- **Park's long-term sales outlook for composite materials, including film adhesive materials and lightning strike protection materials**
  - ✓ How was this outlook computed?
  - ✓ What does this outlook include, and what does it not include?
  - ✓ What are the high and low risks to the outlook?
  - ✓ What is the target year for the outlook?

- Thoughts about the ROI for Park's investment in the new plant…

Park's Newly Announced Public Offering

- Today, Park filed a Form S-3 Registration Statement and Prospectus Supplement with the SEC for a $50 Million "At-the-Market" (ATM) public offering of Park's common stock

- What is the purpose of this offering and financing?
  - ✓ To replenish a portion of the approximately $50 Million that Park plans to invest in our planned new composite materials manufacturing plant discussed above
  - ✓ To ensure that Park has the necessary funds to be in the position to take advantage of and exploit the key opportunities currently being presented to Park and new key opportunities as they arise in the future
    - The availability of funds necessary to exploit key opportunities has been a key strategic advantage to Park
    - We are quite sure it is in Park's and our Investors' very best interests for Park to be able to continue to exploit such opportunities in the future as they arise


Thank You!