PARK AEROSPACE CORP.

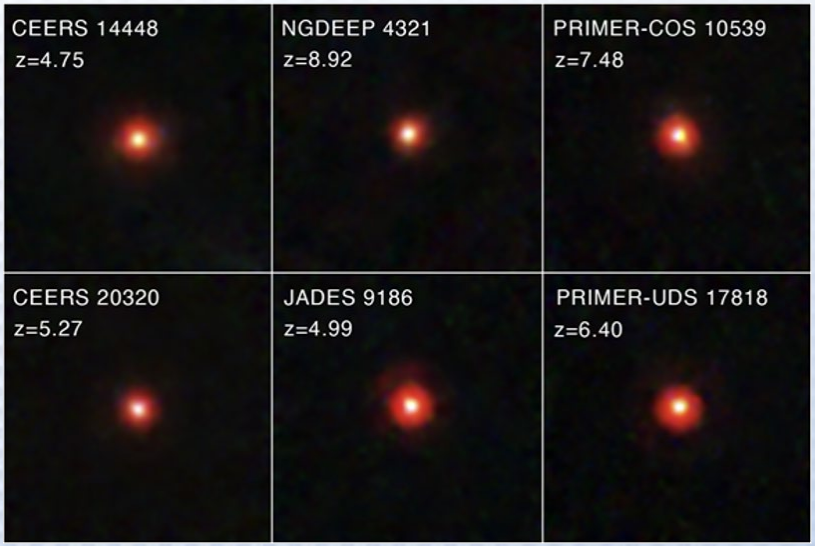
Company Presentation
May 28, 2026

******Founded March 31, 1954******

Forward Looking Disclaimer

This presentation contains forward-looking statements made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements give current expectations or forecasts of future events or our future financial or operating performance, and include Park's expectations regarding revenues, Adjusted EBITDA, EBIT, and growth opportunities and projected pro forma financial information for Park's business. The forward-looking statements contained in this presentation are based on management's good-faith belief and reasonable judgment based on current information, and these statements are qualified by important risks and uncertainties, many of which are beyond our control, that could cause our actual results to differ materially from those forecasted or indicated by such forward-looking statements.

Factors that could cause actual events or results to differ materially from Park's expectations or forecasts are set forth under the caption "Factors That May Affect Future Results" in Item 1 and in Item 1A "Risk Factors" of the Company's Annual Report on Form 10-K for the fiscal year ended March 2, 2025, and in subsequent reports filed with or furnished to the Securities and Exchange Commission. Additional risk factors include (a) political and economic instability and disruptions, restrictions on the transfer of funds, trade conflicts and the imposition of duties, tariffs and similar governmental charges, as well as import and export controls, (b) catastrophic events outside Park's control, including severe weather conditions such as tornadoes, hurricanes, floods, earthquakes, storms, epidemics, pandemics, acts of war and terrorism and (c) continued operation of production facilities to meet customer contract requirements and other needs, including by satisfactorily completing new construction projects. Except as may be required by any applicable laws, the Company assumes no obligation to update such forward-looking statements, which are made as of the date hereof or an earlier date specified herein, whether as a result of new information, future developments, or otherwise.



The JWST discovered "Little Red Dots" (a New Class of Object)...small, extremely red points of light that represent the potential seeding of early supermassive black holes, challenging our understanding of galactic formation and evolution

Thank you, James Webb Space Telescope
(The JWST was produced with
18 Park Sigma Struts™)

Our Business

- **Park Aerospace Corp.** develops and manufactures Solution and Hot-Melt Advanced Composite Materials used to produce composite structures for global aerospace markets:
  - ✓ Wide array of prepreg materials specifically designed for hand lay-up or automated fiber placement (AFP) manufacturing applications
  - ✓ Film Adhesive materials (**Aeroadhere®**)
  - ✓ Lightning Strike Protection materials (**Electroglide®**)

- Park Aerospace's Advanced Composite Materials are used to produce primary and secondary structures for:
  - ✓ Jet Engines
  - ✓ Transport Aircraft
  - ✓ Military Aircraft
  - ✓ Missile and Hypersonic Systems
  - ✓ Unmanned Military Aircraft ("Drones")
  - ✓ Business Jets & General Aviation Aircraft
  - ✓ Rotary Wing Aircraft
  - ✓ Other Specialized Aerospace Applications

Our Business (Continued)

- Park Aerospace also offers:
  - ✓ Specialty Ablative materials for Rocket Motors and Nozzles
  - ✓ Specially designed materials for Radome Applications (including **RadarWave®** materials)

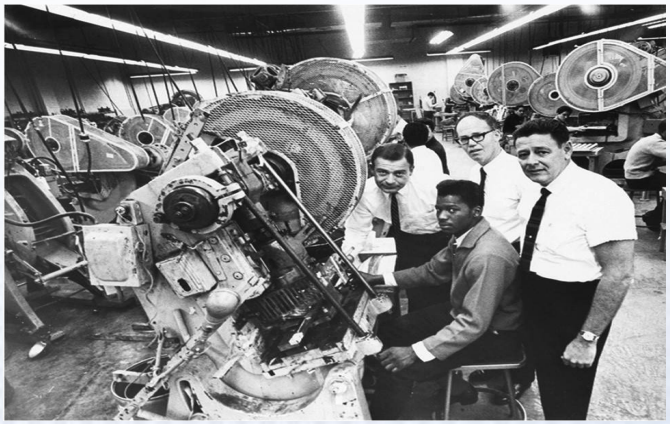
- As a complement to our Advanced Composite Materials offering, Park Aerospace designs and fabricates Composite Parts, Structures and Assemblies and Low-Volume Tooling for the Aerospace Industry

  - ✓ Parts include Park Aerospace's proprietary **SigmaStrut™** and **AlphaStrut™** product lines

Park Facilities after First Expansion

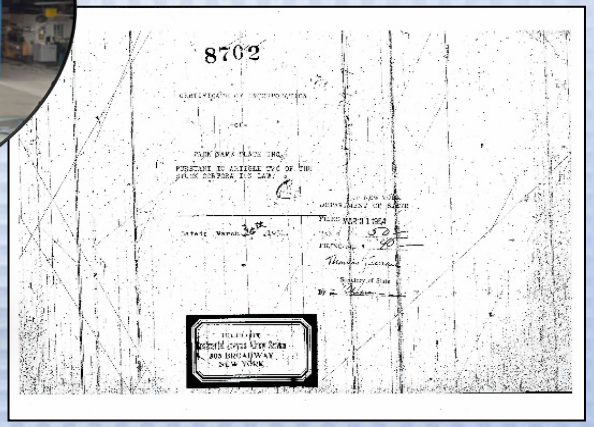
Our History

- Park founded on March 31, 1954 by Jerry Shore and Tony Chiesa under the name Park Nameplate, Inc. with $40 Thousand Investment
- Original business was nameplate and decorative trim
- Company started in a 2,500 square feet “factory” (garage?) in Woodside, Queens with 5 employees
- 1954 Results:
  - ✓ Sales: $124,206.59
  - ✓ Pretax Profit: $887.38
  - ✓ Taxes Paid: $226.21
- First Invoice: $300 to GE Schenectady (hand written)



Park’s Founders

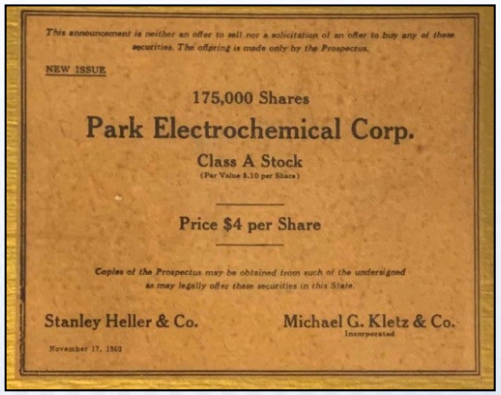
Park’s First Location



Park’s Original Certificate of Incorporation

Our History (Continued)

November 17, 1960 — Park changes name to Park Electrochemical Corp. and goes Public


This announcement is neither an offer to sell nor a solicitation of an offer to buy any of these securities. The offering is made only by the Prospectus.

NEW ISSUE

175,000 Shares

Park Electrochemical Corp.

Class A Stock

(Par Value $.10 per Share)

Price $4 per Share

Copies of the Prospectus may be obtained from such of the undersigned as may legally offer these securities in this State.

Stanley Heller & Co. — Michael G. Kletz & Co. Incorporated

November 17, 1960

1961 — Park acquires New England Laminates Company ("Nelco") in Stamford, CT for ~$200 Thousand

1962 — Park develops Multilayer Printed Circuit Boards for Lockheed Sunnyvale for ICMBs

1969 — Park goes to the moon with Apollo 11

1984 — Park lists on NYSE


New York Stock Exchange, Inc.

Certification of Listing

Be it known that

Park Electrochemical Corp.

Lake Success, New York

having satisfied in full the listing requirements of the New York Stock Exchange, Inc., is this 25th day of April, 1984, authorized for listing and the common stock thereof is hereby admitted to trading on the Exchange.

In Witness Whereof I have hereunto set my hand and caused the seal of the New York Stock Exchange, Inc. to be affixed.

Chairman of the Board

Attest:

Secretary

1984 — Park sells nameplate and decorative trim business

1985 — Park is a leading global Electronics Printed Circuit Material business

Our History (Continued)

1985	Park commences regular Quarterly Cash Dividend
Jan 2007	Park commits to Aerospace as second major area of business focus
Jan 17, 2008	Ground-breaking of Park's New 54,000 square feet Aerospace Composite Materials Facility in an empty field in Newton, KS

August 2009	Park announces 42,000 square feet expansion of Newton, KS facility
February 29, 2014	Park makes first production shipment to MRAS* for engine nacelles, thrust reversers and engine internal fixed structures for Legendary Boeing 747 Aircraft

*Middle River Aerostructure Systems, a subsidiary of ST Engineering Aerospace

Our History (Continued)

December 2018	Park announces Major 90,000 square feet Expansion of Newton, KS Facility
December 2018	Park sells its Electronics Business to AGC Inc. of Tokyo, Japan
December 2018	Park's transformation from an Electronics Company into an Aerospace Company is complete
July 17, 2019	Park changes name from Park Electrochemical Corp. to Park Aerospace Corp.
August 26, 2019	Park rings closing bell at New York Stock Exchange
March 31, 2024	Park Celebrates 70 Years in Business

Major Expansion of Newton, KS Facilities

- December 2018…Park announces Major 90,000 square feet Expansion of Newton, KS Manufacturing and Development Facilities
  - ✓ Redundant Plant for GE Aerospace, MRAS and their Aircraft OEM Customers
  - ✓ Plant is also needed for Manufacturing Capacity
  - ✓ Expansion doubled size of Newton, KS facilities
  - ✓ **Expansion is complete and in production**
  - ✓ Total cost: approximately $20 Million

FY2026 Q4 Top Five Customers (in Alphabetical Order)

AAE Aerospace

Kratos Defense and Security Solutions

Middle River Aerostructure Systems (MRAS) and its subcontractors

L3Harris Missile Solutions (Aerojet Rocketdyne)

The Nordam Group

Lockheed Martin PAC-3 Patriot Missile Defense System

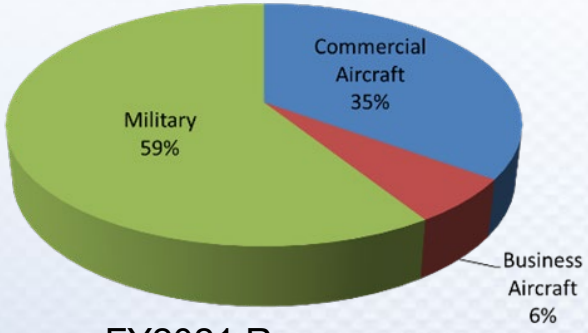
Kratos BQM-177A SSAT

Airbus A320neo with LEAP-1A Engine

Boeing KC-135 Stratotanker

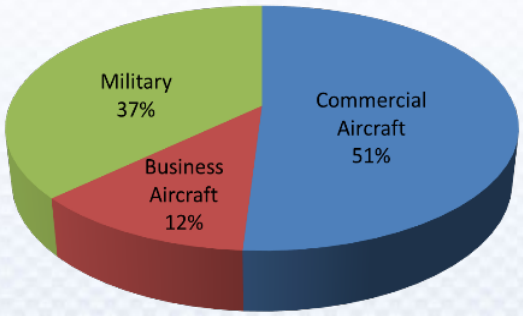
Park's Estimated Revenues by Aerospace Market Segment

FY2021



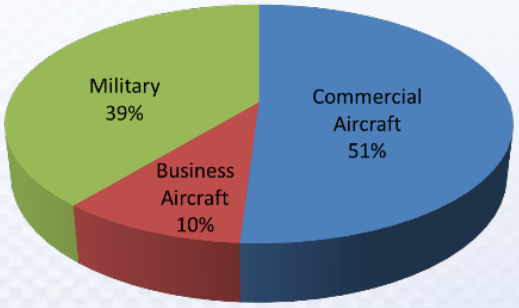
FY2021 Revenues: $46.3 Million

FY2022



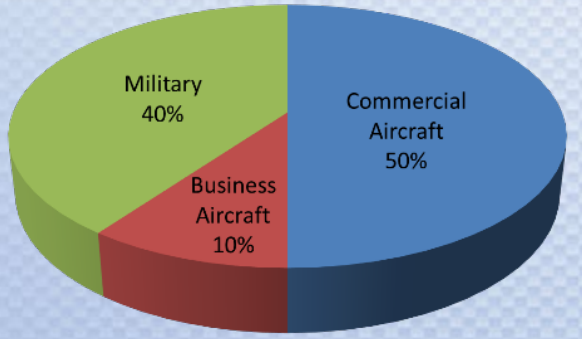
FY2022 Revenues: $53.6 Million

FY2023



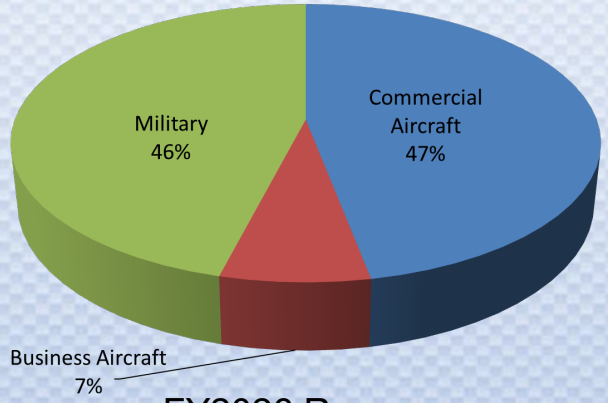
FY2023 Revenues: $54.1 Million

FY2024



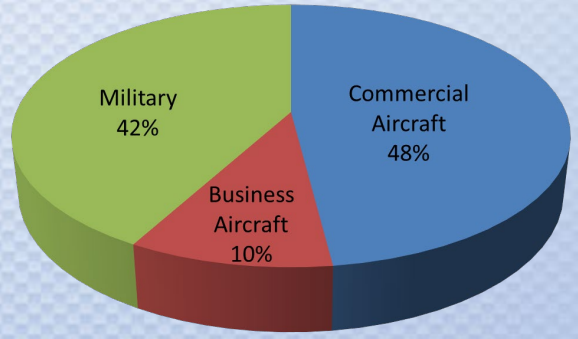
FY2024 Revenues: $56.0 Million

FY2026



FY2026 Revenues: $73.3 Million

FY2025

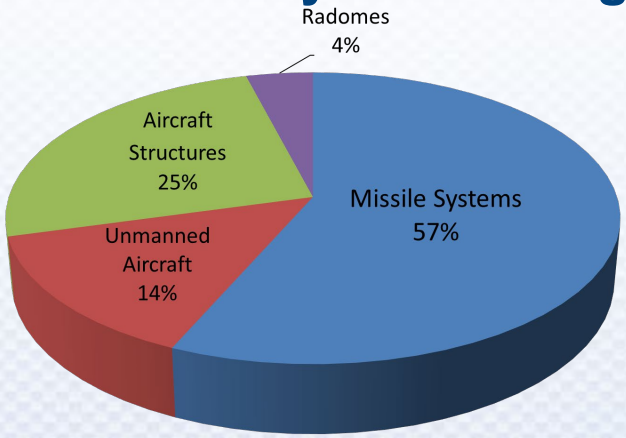


FY2025 Revenues: $62.0 Million

Park Loves "Niche" Military Aerospace Programs

Park's Estimated FY2026 Military Revenues by Market Segment

Raytheon Tomahawk Cruise Missile



Estimated FY2026
Military Revenues: $33.5 Million

Kratos XQ-58 Valkyrie
Tactical Unmanned Aircraft

MK30 Canister for Raytheon
Evolved SeaSparrow Missile

Lockheed Martin
MK41 Vertical Launch System

UAE's Halcon Systems
SkyKnight Air Defense System

GE Aerospace Jet Engine Programs

- Firm Pricing LTA (Requirements Contract) from 2019 through 2029 with Middle River Aerostructure Systems (MRAS), a subsidiary of ST Engineering Aerospace (STE)

- Redundant Factory…in production

- Sole Source for Composite Materials for various Engine Nacelle and Thrust Reverser components for Multiple MRAS Programs, including:
  - ✓ A319neo with LEAP-1A Engines[1, 2]
  - ✓ A320neo with LEAP-1A Engines[1, 2]
  - ✓ A321neo with LEAP-1A Engines[1, 2]
  - ✓ A321LR with LEAP-1A Engines[1, 2]
  - ✓ A321XLR with LEAP-1A Engines[1, 2]
  - ✓ B747-8 with GEnx 2B Engines (including Inner Fixed Structures)
  - ✓ Comac C919 with LEAP-1C Engines[1]

Legendary Boeing 747-8 Engine Nacelles

- ✓ Comac C909 with CF34-10A Engines
- ✓ Bombardier Global 7500/8000 with Passport 20 Engines

[1]Also Sole Source for Lightning Strike Protection Materials
[2]Certain components produced with Park "AFP" Composite Materials

GE Aerospace Jet Engine Programs (Continued)

- Fan Case Containment Wrap for GE9X Engines for Boeing 777X Aircraft
  - ✓ Produced with Park's "AFP" and other Park Composite Materials
- MRAS/Park LTA was amended to include Three Proprietary Park Film Adhesive Formulation Product Forms for composite bond and metal bond applications
  - ✓ MRAS Qualification of Park Film Adhesive Product Forms in progress
- Life of Program Agreement requested by MRAS and STE
  - ✓ Agreement is under negotiation...still (but progress being made)!

Update on GE Aerospace Jet Engine Programs

- **A320neo Aircraft Family (includes A319neo, A320neo, A321neo, A321LR and A321XLR Aircraft Variants)**
  - ✓ As of March 2026, Airbus had already delivered 4,453 A320neo Family Aircraft
  - ✓ **Airbus has a backlog of A320neo Aircraft Family firm orders of 7,412 Airplanes** as of March 31, 2026 (Source: First Quarter 2026 edition of Aero Engine News)
  - ✓ Airbus A320neo Family Aircraft deliveries:
    - 2018: 386 or an average of 32 per month
    - 2019: 561 or an average of 47 per month
    - 2020: 431 or an average of 36 per month
    - 2021: 459 or an average of 38 per month
    - 2022: 516 or an average of 43 per month
    - 2023: 571 or an average of 48 per month
    - 2024: 602 or an average of 50 per month
    - 2025: 607 or an average of 51 per month

Update on GE Aerospace Jet Engine Programs (Continued)

- 2026 April YTD: 136 Deliveries
  - Airbus is off to somewhat of a slow start with A320neo Aircraft Family deliveries in 2026
    - Why is that?

✓ **Airbus had been targeting a delivery rate of 75 A320neo Family Aircraft per month by 2027**

- But Airbus recently stated they expect to reach an A320neo Aircraft Family delivery rate of 70 to 75 per month by the end of 2027, stabilizing to a rate of 75 per month thereafter
- What is going on here?
- Maybe we should consider the engine situation

✓ **Approved Engines for the A320neo Aircraft Family**

- The A320neo Aircraft Family offers two approved engine options, namely the **CFM LEAP-1A engine** and the **Pratt PW1100G (GTF) engine**
- **Park supplies into the A320neo Family Aircraft using the CFM LEAP-1A engine**…Park has no content on the A320neo Family Aircraft using the Pratt PW1100G engine

Update on GE Aerospace Jet Engine Programs (Continued)

- **According to the First Quarter 2026 edition of Aero Engine News, the CFM LEAP-1A market share of firm engine orders for the A320neo Family of Aircraft was *66.2%* as of March 31, 2026**
  - Well, that is interesting...
- At the delivery rate of 75 A320neo Family Aircraft per month, the 66.2% LEAP-1A market share translates into 1,192 LEAP-1A engines per year

✓ The Pratt PW1100G (GTF) engine has struggled with serious reliability issues

✓ Reliability has been a positive selling point for the CFM LEAP-1A engine

✓ And, according to Airbus, there now is a serious shortage of Pratt PW1100G engines, which Airbus indicates is the main cause of their disappointing 2026 A320neo Aircraft Family deliveries

✓ Meanwhile, CFM has significantly ramped up production and deliveries of LEAP engines, including the LEAP-1A engine

Airbus A321XLR with LEAP-1A Engines

Update on GE Aerospace Jet Engine Programs (Continued)

- ✓ Could these factors lead to an even greater CFM LEAP-1A Engine market share for the A320neo Aircraft Family?
- ✓ **As of March 31, 2026, there were 8,472 firm LEAP-1A engine orders** (Source: First Quarter 2026 edition of Aero Engine News)
- ✓ **The A320neo Aircraft Family Program could end up being the world's largest commercial aircraft program…ever**
- ✓ **The A320neo Aircraft Program could end up being Park's largest non-defense program...ever**

➢ **Comac C919 with CFM LEAP-1C Engines**

- ✓ Comac is increasing manufacturing capacity to achieve production rates of 150 C919 Aircraft per year by 2027 and 200 C919 Aircraft by 2029
- ✓ Comac reportedly has over 1,200 orders for the C919 Aircraft

Comac C919 with CFM LEAP-1C Engine

Update on GE Aerospace Jet Engine Programs (Continued)

- ✓ Comac reportedly delivered 2 C919 Aircraft in 2023, 14 in 2024 and 18 in 2025
- ✓ Comac was targeting 25 C919 Aircraft deliveries in 2025
- ✓ There are recent reports that CFM may be favoring Boeing and Airbus with LEAP engine availability
- ✓ The lack of availability of CFM LEAP-1C engines may explain the shortfall and may be emerging as more impactful to the ramp of the C919 Aircraft program than anticipated by Comac
  - Will this change (improve) as a result of the recent summit between President Trump and President Xi?

Update on GE Aerospace Jet Engine Programs (Continued)

- **Boeing 777X Aircraft with GE9X Engines**
  - ✓ B777X test flight program has amassed over 1,500 flights and nearly 4,400 flight hours
  - ✓ Boeing reportedly has 652 open orders for its B777X Aircraft
    - 28 firm “mystery orders” in April 2026
  - ✓ The B777X certification test program has moved into Phase 4A of FAA Type Certification Testing
  - ✓ Boeing anticipates FAA certification, entry into service (EIS) and first delivery of the B777X in 2027

Boeing 777X undergoing Cold Weather Testing in Fairbanks, Alaska

Update on GE Aerospace Jet Engine Programs (Continued)

- Our understanding is that the Comac C909 Aircraft and the Bombardier Global 8000 Aircraft are already being produced and delivered at or close to targeted rates

- Clearly, the “Commercial Aircraft Juggernaut” will be driven by the ramp up of the Airbus A320neo Family Aircraft, the Boeing 777X Aircraft and the Comac C919 Aircraft

GE Aerospace Jet Engine Programs Sales History and Forecast Estimates

- GE Aerospace Programs Sales history:
  - ✓ **FY2020: $28.9 Million**
  - ✓ **FY2021: $13.2 Million**
  - ✓ **FY2022: $26.5 Million**
  - ✓ **FY2023: $22.3 Million**
  - ✓ **FY2024: $21.1 Million**
  - ✓ **FY2025: $24.7 Million**
  - ✓ FY2026 Q1: $6.2 Million
  - ✓ FY2026 Q2: $7.5 Million
  - ✓ FY2026 Q3: $7.5 Million
  - ✓ **FY2026 Q4: $8.1 Million**
  - ✓ **FY2026: $29.3 Million**

Bombardier Global 8000

GE Aerospace Programs Sales Forecast Estimates*:

- ✓ FY2027 Q1: $6.8 Million to $7.4 Million
- ✓ FY2027 Total: $34.0 Million to $38.0 Million

*Subject to risks described in Slide 2

Park's Financial Performance History and Forecast Estimates

- Sales and Adjusted EBITDA history:

	Sales	Adjusted EBITDA
FY2023	$54.1 Million	$11.5 Million
FY2024	$56.0 Million	$11.0 Million*
FY2025	$62.0 Million	$11.6 Million*
FY2026 Q1	$15.4 Million	$3.0 Million
FY2026 Q2	$16.4 Million	$3.4 Million
FY2026 Q3	$17.3 Million	$4.2 Million
FY2026 Q4**	$24.2 Million	$5.2 Million
FY2026 Total***	$73.3 Million	$15.8 Million

- FY2027 Q1 Financial Forecast Estimates****:

	Sales	Adjusted EBITDA
FY2027 Q1	$17.7 Million to $18.4 Million	$4.1 Million to $4.6 Million

*Before Special Items
**Included $7.1 Million of C2®B fabric sales
***Included $9.9 Million of C2®B fabric sales
****Subject to risks described in Slide 2

Historical Fiscal Year Results (In Thousands)*

	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024***	FY2025	FY2026
Sales	$31,837	$40,230	$51,116	$60,014	$46,276	$53,578	$54,055	$56,004	$62,026	$73,301
Gross Profit	$8,299	$11,288	$16,184	$18,673	$13,191	$17,917	$16,473	$16,534	$17,642	$22,672
Gross Margin	26.1%	28.1%	31.7%	31.1%	28.5%	33.4%	30.5%	29.5%	28.4%	30.9%
Adjusted EBITDA	$1,055	$4,704**	$10,248**	$13,012**	$8,419**	$13,089**	$11,459	$10,989**	$11,649**	$15,761
Adjusted EBITDA Margin	3.3%	11.7%**	20.0%**	21.7%**	18.2%**	24.4%**	21.2%	19.6%**	18.8%**	21.5%

- Important themes and considerations:
  - ✓ Supply Chain limitations and industry malaise were affecting Aerospace Industry post pandemic
  - ✓ FY2025 Sales included $7.5 Million of C2®B fabric sales
  - ✓ FY2026 Sales included $9.9 Million of C2®B fabric sales

*From Continuing Operations
**Before Special Items
***53-Week Fiscal Year

Park's Share Buy-back Authorization and Activity…an Update

- As announced on May 23, 2022, Park's Board of Directors authorized Park's purchase of up to 1,500,000 shares of the Company's Common Stock on the open market and in privately negotiated transactions
  - ✓ Under this authorization, Park has purchased a total of **718,234 shares** of its Common Stock at an average price of **$12.94 per share** at a total cost of **$9,296,401**
  - ✓ We did not purchase any shares in our FY2026 Q4
  - ✓ We have not purchased any shares in our FY2027 Q1 to date

Park's Recently Announced Public Offering

- On January 13, 2026, Park filed a Form S-3 Registration Statement and Prospectus Supplement with the SEC for a $50 Million "At-the-Market" (ATM) public offering of Park's Common Stock

- What is the purpose of this offering and financing?
  - ✓ To replenish a portion of the $50 Million+ that we plan to invest in our Major New Manufacturing Plant and other investments currently under serious consideration
  - ✓ To ensure that Park has the necessary funds to be in the position to take advantage of and exploit the key opportunities currently being presented to Park and new key opportunities as they arise in the future

- During Park's FY2026 Q4, under the Registration Statement and Prospectus Supplement, Park sold **942,749 shares** of its Common Stock for total proceeds (before commissions and expenses) of **$22,822,000** or **$24.21 per share**

Park's Balance Sheet, Cash and Very Incredible Cash Dividend History

- Park has **zero** long term debt!
- Park reported $89.4 Million in Cash and Marketable Securities as of the end of our FY2026 Q4
- Park has paid **41 consecutive years** of uninterrupted regular quarterly cash dividends without ever skipping a dividend or reducing the amount of the dividend
- **Park has paid $613.7 Million, or $29.975 per share, in cash dividends since the beginning of FY2005!**

Park's Founders

Financial Outlook for GE Aerospace Jet Engine Programs…the "Commercial Aircraft Juggernaut"

- **What is the "timing" for the Commercial Aircraft Juggernaut?**
  - ✓ **The Commercial Aircraft Juggernaut is NOW!**

Airbus A321neo with LEAP-1A Engine

GE Aerospace Jet Engine Programs Revenue Outlook…the "Commercial Aircraft Juggernaut"

Program	Engine Units per Year Assumptions[1]	Revenue per Engine Unit Estimates[2]	Annual Revenues per Program Estimates
A320neo[3]	1080[4]	$29,500	$31,860K
PP20[5]	90	$66,500	$5,985K
C919[6]	300	$27,500	$8,250K
C909[7]	72	$35,500	$2,555K
GE9X[8]	_____	_____	$10,400K
Misc. GE Programs[9]	NA	NA	$2,750K

- **Total GE Aerospace Programs Revenues per Outlook Year:** **$61,800K**

GE Aerospace Jet Engine Programs Revenue Outlook…the "Commercial Aircraft Juggernaut" (Continued)

[1] Except for the engine units per year assumption for the A320neo Aircraft Family, which is addressed in footnote 4 below, the engine units per year assumption estimates are based upon historical data, customer inputs and references to related program information.

[2] Estimates based upon information provided by the Customers and based upon Park's product pricing effective January 1, 2025.

[3] A320neo Aircraft Family with LEAP-1A engines. Assumes Park's film adhesive material is qualified and in use on the program. Park's lightning strike protection (LSP) material is already in use on the program.

[4] Assumes delivery rate of 75 A320neo Family Aircraft per month and a 60.0% CFM LEAP-1A engine market share on the program; **we are using a 60.0% LEAP-1A market share assumption even though the LEAP-1A market share of firm engine orders is higher.**

[5] Passport 20 Engine used on the Bombardier Global 7500/8000 business jet. Assumes Park's LSP material is qualified and in use on the program and Park's film adhesive material is not in use on the program.

[6] Assumes Park's film adhesive material is not in use on the program. Park's LSP material is already in use on the program.

[7] Assumes Park's LSP material is qualified and in use on the program and Park's film adhesive material is not in use on the program.

[8] Engine used on the Boeing 777X aircraft; the engine units per year assumption and the revenue per engine unit estimate are being withheld to protect the confidentiality of the program.

[9] Multiple Park composite materials products supplied into the GE90, GEnx and GE9X engine programs under Park's LTA with GE Aerospace.

Missile Systems
Park's New Juggernaut *Extreme*

- **Park's Missile Systems "Niche"**
  - ✓ Park specializes in the design and manufacture of advanced composite "ablative" materials used to produce solid rocket motor structures and heat shields for critical missile systems, including the PAC-3 Patriot Missile System
  - ✓ Park also designs and manufactures advanced composite structural materials used to produce other missile system components

- **Depletion of the Depleted…**
  - ✓ It is well understood that critical missile systems stockpiles were already badly depleted by the ongoing brutal War in Europe and by last June's "12-Day War" in the Mideast
  - ✓ And now, we have the War with Iran
    - The shell game has been tried, but the law of diminishing returns is in play…only so many times the shells can be moved before there are no shells left to move

Missile Systems
Park's New Juggernaut *Extreme* (Continued)

- There is *much* reporting about how badly stockpiles of critical missile systems, including the PAC-3 and other missile systems Park supports, have been depleted as a result of the War with Iran
  - We will not repeat or cover that reporting here, as it could be irresponsible to do so, but you might check out the reporting for yourself

✓ Running on Empty?

➢ **Replenishing the Depleted Stockpiles**

✓ There clearly is a highly urgent need to replenish the depleted missile systems stockpiles
✓ But is that it…does it end there?
✓ Maybe not

➢ ***Quadrupling* the Production of the *"Exquisite Class"* of Weapon Systems**

✓ **What???**

Missile Systems
Park's New Juggernaut *Extreme* (Continued)

- ✓ On March 21, 2026, President Trump met in the White House with six top defense contractors, including Lockheed and L3Harris Missile Solutions, at which meeting the contractors reportedly agreed to **QUADRUPLE** production of the *"Exquisite Class"* of weapon systems as rapidly as possible
- ✓ The "New World Order" *(the "NWO")* for the defense industry
  - A radical and likely lasting change for the defense industry
  - The old days are likely gone for the defense industry, and that is a good thing in our opinion
- ✓ **What does the NWO mean for Park?**
  - Our experience is that the defense industry has entered into *"hypersonic"* mode
  - In all of our years, we have never seen anything like this, particularly for ablative materials for solid rocket missile systems…*not even close*
  - The quoting activity, especially for ablative materials for solid rocket missile systems, has been hyper and frenetic
  - It is almost too much to bear…
- ✓ In case it is not obvious, the PAC-3 Missile System and many other missile systems which Park supports are *very* key members of the *"Exquisite Class"* of weapons systems

Missile Systems
Park's New Juggernaut *Extreme* (Continued)

- **The PAC-3 Patriot Missile System**
  - ✓ Park is sole source qualified for advanced composite ablative materials for the solid rocket motors for the PAC-3 Missile System program
  - ✓ The PAC-3 Missile System is considered by many to be the world's premier missile defense system
  - ✓ We have covered the PAC-3 Missile System extensively in recent quarterly investor presentations, so we will just hit the high points and the new items here
  - ✓ Stockpiles of PAC-3 Missile System interceptors were already badly depleted by the ongoing War in Europe and last June's 12-day Mideast War
  - ✓ We do not want to repeat the reporting here because it may not be appropriate to do so, but suffice it to say that the current War with Iran has *very* badly depleted the already depleted stockpile of PAC-3 Interceptors
  - ✓ PAC-3 Missile System Interceptors have been extensively, and very effectively (maybe too effectively), used by US allies in the region, including Saudi Arabia, the UAE, Kuwait, Qatar, Bahrain and Israel, to defend against incoming threats during the Iran War

Missile Systems
Park's New Juggernaut *Extreme* (Continued)

- (Israel also uses its own Arrow 3 and Arrow 4 missile defense systems, programs on which Park is qualified and which Park supports with ablative composite materials)

✓ As previously reported, on January 6, 2026, Lockheed announced it reached a seven year agreement with the Department of War to increase PAC-3 MSE (the most advanced version of the PAC-3 missile system) Interceptor production capacity from 600 per year to 2,000 per year

- *What PAC-3 rate has Park been asked to achieve by our customer?*

✓ On January 13, 2026, the DoW announced it is investing $1 billion in the L3Harris Solid Rocket Motor business (formerly Aerojet Rocketdyne and now called L3Harris Missile Solutions) to boost solid rocket motor production for the PAC-3 and other missile systems

- The transaction closed on April 23, 2026

Missile Systems
Park's New Juggernaut *Extreme* (Continued)

- **ArianeGroup of Mureaux, France**
  - ✓ ArianeGroup is a joint venture between Airbus and Safran
  - ✓ Park's relationship with ArianeGroup and its predecessors goes back to the early 2000s
  - ✓ Park has a special relationship with Ariane and we are proud to be their "partner"
  - ✓ ArianeGroup produces a proprietary fabric called RAYCARB C2®B which is used to produce ablative composite materials for advanced solid rocket missile programs
  - ✓ **Park is sole source qualified on the solid rocket motor for the PAC-3 Missile Program for specialty ablative materials produced with ArianeGroup's proprietary C2®B fabric**
  - ✓ Park entered into a "Business Partner Agreement" with ArianeGroup in January 2022 under which Ariane appointed Park as its exclusive North American distributor of Ariane's proprietary C2®B fabric
  - ✓ On March 27, 2025, Park entered into the "New Agreement" with ArianeGroup under which Park agreed to advance €4,587,000 to Ariane against payments for future purchases by Park of C2®B fabric

Missile Systems
Park's New Juggernaut *Extreme* (Continued)

- Park paid the first installment of €1,376,000 of this advance in our FY2026 Q1
- Park paid the second installment of €1,834,862 of this advance in our FY2027 Q1

✓ What is the purpose of the €4,587,000 advance payment?

- To fund, "50/50" with Ariane, the construction of additional C2®B fabric manufacturing capacity in France
- Will this additional manufacturing capacity be adequate to support the ramp up of the PAC-3 Missile Program?
  - *No, not even close!*

✓ So, now what?

- Park is engaged in serious negotiations with ArianeGroup relating to an agreement to *significantly* increase C2®B fabric manufacturing in the US to support critical DoW missile programs, including the PAC-3 Missile Program
- The agreement under negotiation contemplates Park making a significant investment in this US C2®B fabric manufacturing project
- In our opinion, it is urgent that this US C2®B fabric manufacturing plant is built

Park's Major New Manufacturing Plant - An Update

- **Park is planning to build a major new manufacturing plant**

- The new plant will include the following manufacturing lines:
  - ✓ Solution Treating
  - ✓ Hot Melt Film
  - ✓ Hot Melt Tape
  - ✓ *What else?*

- The new plant is being designed to produce and support Park's complete composite materials product line, including specialty ablative materials, film adhesive materials and lightning strike protection materials
  - ✓ But what else?

- What has changed from the original plant design discussed during our January 13, 2026 FY2026 Q3 Investor Call?
  - ✓ Is the hot melt film and tape manufacturing capacity contemplated by the original plant design adequate?
    - Yes, it probably is

Park's Major New Manufacturing Plant - An Update (Continued)

- The hot melt film and tape lines primarily support Park's commercial aircraft programs (the Commercial Aircraft Juggernaut)

✓ How about the solution treating capacity contemplated by the *original* plant design?
- Is it adequate?
  - No, it is not
- The *current* plant design contemplates additional solution treating capacity, but that still may not be enough
  - We are evaluating increasing solution treating capacity even more
- The solution treating lines support, among other things, Park's Missile Systems programs (yes, the Missile Systems Juggernaut)

✓ The original plant design contemplated a plant size of approximately 120,000 square feet
- Will that be enough?

✓ How much land are we looking for?
- Approximately 20 acres, which is expected to be adequate for our new planned plant *plus* one additional similarly sized plant if needed in the future

Park's Major New Manufacturing Plant - An Update (Continued)

- ✓ Will the new plant still approximately double Park's current composite materials manufacturing capacity?
  - No, it will more than double Park's current solution treating manufacturing capacity
- ✓ Will the capital budget for the new plant still be approximately $50 million?
  - No, it will likely be more

- ➢ Where will the new plant site be located?
  - ✓ In the US Heartland at a location which will be supportive of, conducive to and inspirational for Park's future development and growth as a company

Park's Major New Manufacturing Plant - An Update (Continued)

- Why are we building this new manufacturing plant?
  - ✓ Because our Commercial Aircraft Juggernaut and our Missile Systems Juggernaut *Extreme* require it
  - ✓ To enable, facilitate and inspire Park's holistic growth and development as a Company for the future
  - ✓ After all, we are still only 72 Years Young…


Thank You!